

Report to: Audit and Governance Committee



Date of Meeting 24 July 2025

Document classification: Part A Public Document

Exemption applied: None

Review date for release N/A

Risk Report quarter one 2025/26

Report summary:

Risk information for the first quarter of 2025/26 financial year is supplied to allow the Audit and Governance Committee to monitor the risk status of Strategic and Operational Risks. This follows the full review of risks by responsible officers during May/June 2025. Most of these reviews were completed by the responsible officers with the Interim Performance & Risk Team Leader.

Is the proposed decision in accordance with:

Budget Yes ☒ No ☐

Policy Framework Yes ☒ No ☐

Recommendation:

That the Audit and Governance Committee considers the current status of the strategic and operational risks following the full risk review undertaken in May/June 2025.

Reason for recommendation:

To ensure that the Risk Management Policy and Guidance is being followed and all risks are being monitored and control actions implemented by directorates and services across the council.

Officer: Joanne Avery, Interim Performance & Risk Team Leader,
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Portfolio(s) (check which apply):

- ☐ Assets and Economy
- ☐ Communications and Democracy
- ☒ Council, Corporate and External Engagement
- ☐ Culture, Leisure, Sport and Tourism
- ☐ Environment - Nature and Climate
- ☐ Environment - Operational
- ☒ Finance
- ☐ Place, Infrastructure and Strategic Planning
- ☐ Sustainable Homes and Communities

Equalities impact Low Impact

Climate change Low Impact

Risk: High Risk; Failure to identify, assess, monitor, review and manage risks could impact negatively (i.e. financial, reputational, operationally) on the council.

Links to background information [Appendix A – Strategic risk overview report as at 1st July 2025](#). [Appendix B – Operational risk overview report as at 1st July 2025](#)

Link to [Council Plan](#)

Priorities (check which apply)

- ☐ A supported and engaged community
 - ☐ Carbon neutrality and ecological recovery
 - ☐ Resilient economy that supports local business
 - ☒ Financially secure and improving quality of services
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Report in full

As reported to the committee through 2024/25 we have been working on a project to improve our understanding and management of risk within the council. This has included a series of risk workshops held with our directorates and ELT. Following these workshops we have conducted a full review of the Strategic and Operational risk registers which this report is presenting.

Moving forward the strategic and operational risk registers will be presented to A&G committee each quarter to ensure that there is more regular oversight of the register. Our risk management policy and framework is being updated to include this requirement and other improvements and will be brought to this committee later this year.

Strategic Risk Register

There are currently 18 risks on our strategic risk register none of which as at the 1st of July 2025 were scored by the responsible officer as being high risk.

More detailed information is on the [strategic risk register overview report](#).

Operational Risk Register

There are currently 106 risks on our operational risk register two of which as at the 1st of July 2025 were scored by the responsible officer as being high risk.

1. There is a risk that the absence of a five-year land supply could significantly impact meeting housing needs, maintaining sustainable development, and ensuring community stability. Without sufficient land supply, there are likely to be adverse economic, social, and environmental consequences.

Current control actions -

Regular monitoring and reporting of housing delivery - Working & Effective

Staff making regular contact with developers of major housing schemes re progress and help to unlock and deliver issues. - Working & Effective

Progressing the local plan - Working & Effective

Responsible officer comment –

Government changes to housing requirements have significantly worsened our housing land supply position.

2. There is a risk that a lack of sufficient income from the Community Infrastructure Levy could result in a lack of funding needed to deliver the required infrastructure, which may hold up development projects.

Current control actions -

Funding from other sources will need to be found to supplement income from CIL to enable the delivery of infrastructure required to support development.

A review of the CIL charging schedule is planned to ensure that income from CIL is maximised.

Responsible officer comment –

A review of CIL is needed but ultimately CIL will never be sufficient to fund the necessary infrastructure, and we need to ensure that we do all we can to attract government and other funding for infrastructure projects.

More detailed information is on the [operational risk register overview report](#).

As this is the first of the new quarterly risk reports to A&G, we welcome feedback on the format of the report and what the committee would like to see included or explored in future reports.

Forward reporting timetable for information

	Quarter 1 report	Quarter 2 report	Quarter 3 report	Quarter 4 report
End of quarter update request to responsible officers	1 st June 2025	1 st Sept 2025	1 st Dec 2025	1 st March 2026
Report collation	15 th July	15 th Sept	15 th Dec	16 th March
Report to ELT	8 th July	30 th Sept	6 th Jan	TBC
Report submission for A&G	8 th July	4 th November	13 th Jan	TBC
A&G meeting	24 th July 2025	20 th Nov 2025	29 th Jan 2026	TBC

Financial implications:

No financial implications have been identified resulting from this report

Legal implications:

It is important for members to have regular oversight of the Council's strategic risks and the mitigations that have been put in place to manage those risks effectively. MW